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Types of Disasters

Emergencies happen. IT IS NOT A MATTER OF IF, BUT WHEN. This Emergency Preparedness Packet will help you implement your own "Peace of Mind Plan" for your law firm to protect you, your family, your clients and your staff in the event "the bus" hits you or your office.

Strategically there are three main scenarios to keep in mind each of which can be turned into your strategic advantage:

- 1. THE BUS HITS YOU: By implementing the kinds of policies & procedures you should be building each month, you are actually creating a business that has value and cash-flow-ability without you being there all the time. Beyond the obvious insulation against bad things happening to you, this also gives you a big strategic advantage as those very same risk-management policies & procedures can also be used to liberate you from parts of your daily operations and allow you more time and emotional capacity to focus on your unique brilliance. There are two parts to this scenario:
 - a. SUBSTANTIVE LEGAL COVERAGE: What lawyer is going to cover for you if you are out? And what are they going to "do for you and your clients" when they cover for you? This is called "the buddy system" and you want to have an agreement in place with another lawyer in advance along with a checklist so they know what to do to help you and your clients if an emergency arises. In the beginning this is likely someone outside your firm. This can be developed in a reciprocal arrangement so they too have peace of mind. As you grow your firm, this can sometimes be a key associate or as you implement having a Managing Partner/ Senior Attorney to run the Legal Department this person can take lead.
 - b. ADMINISTRATIVE COVERAGE: If you are not able to go into the office and even worse if your second in command is not available... who knows what to do? Who is supposed to take charge to review the calendar and ensure that someone on the team is calling clients to reschedule? Who is supposed to review the deadlines list and ensuring that the legal team (Or coverage attorney if necessary) is handling the upcoming deadlines? You need to have a designated individual onboard and ready to jump in a give your firm just a little TLC and run through the checklists to ensure that things keep running smoothly.



- 2. THE BUS HITS YOUR OFFICE: Every month there is a law firm that's becoming uninhabitable due to fire, smoke, water or some other reason which prevents the lawyer(s) and staff from being able to work there. By implementing the kinds of policies & procedures we work on each month you are protecting yourself and your ability to protect your clients and cashflow in the event the bus hits just your office. No-one wakes up thinking today's going to be the day my office burns down. By planning-ahead you can not only protect yourself from the downside but you can actually turn your plan into your strategic advantage in which you can create raving fans with your team and your vendors and your clients by being able to get your team back up and running. This means having a DISASTER RECOVERY PLAN so backup plans can run smoothly.
- 3. THE BUS HITS ALL THE OFFICES IN YOUR LOCAL MARKET. Every time there's a hurricane in Miami a few smart lawyers get very, very rich. But not the way you may imagine. They get rich because they beat their competitors by opening up for business again in a matter of days after the storm passes rather than a matter of weeks or with some storms, months. The lawyers who implemented "The Buddy System" and a good "Disaster Recovery Plan" beat their competitors in returning to business as usual and in the process picked-up millions of dollars of new business from neglected clients.



Simple Natural Disaster Recovery Checklist for When the Office Becomes Damaged

- Secure the premises. If access is to be restricted for a long period, make arrangements for removal of essential documents and equipment. Contact the other Party to the "Local Short-term Space Sharing Agreement" to make arrangements.
- Hire appropriate experts to recover files that have become wet, moldy, or exposed to smoke or the outdoors.
- Notify clients via email that you are still in business and how to remain in touch with you. Suggest that they get in touch with you so you can reassure them of your continuing ability to serve them.
- Verify access to electronic files in the cloud.
- Run a report of 90-day statutes of limitations and be sure to file something to preserve your clients' rights.
- Run a report of other deadlines and file for continuances or extensions.
- Contact property insurance carrier (via local broker).
- Contact malpractice insurance carrier.
- o Verify that phones still work or order replacements for overnight delivery.
- Verify outside mail facility is still operational, and make arrangements for alternative delivery address (Mailboxes Etc., UPS Store, etc.).
- Verify bank will continue to make electronic deposits to staff and consider getting some petty cash to help everyone out.
- o Contact *How to Manage* via email ______ or phone [emergency contact #].



Emergency Contact List

Substantive Coverage Attorney (case type)		_
Substantive Coverage Attorney (case type))		_
Substantive Coverage Attorney (case type))		_
Staff 1)		
Staff 2)		
Staff 3)		
Personal Estate Planning Attorney		
Accountant	_	
Bookkeeper	<u> </u>	
Banker		
Life Insurance	<u> </u>	
Health Insurance		
Disability Insurance		
Property & Casualty Insurance		
Malpractice Insurance		
Technology Resources		
Name		
Name		
Name		



Simplified Disaster Preparedness Plan

1.Gen	eral Instru	ctions:				
	this it the b. Be c c. You	market, I am uncerto e way I have it, and at How to I aware that will have to monitor	about the possibility of selling in how to value what my prothe practice produces \$Manage a Small Law Firm bindicates that when I remail or have clerks of email ac	actice is worth. It would aK a year in efore you make an offer to am gone in any fashion, so court update system to a	ost \$K to ed a revenue. Talk with to sell. she will be done as well. new email, as orders wi	quip
2. Ac	b. Sen	e claims with public d d out bills after takin p 25% of any money	lefender's office for interim on g \$\$ out of trust account. Co y collected for taxes, it could	arol W. should be able to		
3. Cli€	of w	vho gets what.	ade, Release to client with re t on cds/flash drives for rete	. ,		log
4 .	a. Mal sure b. Can	tice and Other Insurd practice Insurance: to discuss Tail cover acel other coverage b acel car insurance on	rage insurance requirements business Insurance,and	Talk with _	В	∋s
5. The	a. Eac here b. They c. They d. Hav Dra	h one of them needs e. y know what is upco y will help with quart re Carol cancel service	e are two employees named to be on the payroll for at le ming, who is a pain in the a terly IRS filings and all that j ces and re occurring bills as ate, carbonite.com, Gazette,	east 2-3 months to get events ss and who can be dealt would be to be the start of the transfer	with. v, Bankruptcy update ar	ıd
6. Lav	Practice A	Management Softwa	re: Run end of months and	End of years. Print off ha	rd copies so you have th	nem

for audit purposes. Con-tact the company for an archive of the set of books and store it.



7. Equipment:

- a. Take home what you want from my office. (The desk and table in my office are personal possessions as are the lamp and the map.)
- b. Any data should be destroyed off the computers
- c. Car's in business name, sell or transfer and take insurance off.

8. Building: Owned by	JTWROS. Cancel lease only after all wind down operations are complete
Personal stuff	
I own 50% of Xxxxxxxx LLC.	It is worth, no more no less.
I own 50% of Xxxx Farms, LLC	use appraiser to determine value. Buy sell is done.
I own 50% of Xxxxxx Ave Far	ms, LLC. Use appraiser to determine value.
I own 16% of Xxxx, LLC. It has	a buy out provision in the operating agreement.
Orange folder on table marked	current tax year is for receipts and deduction items.
Farm Records are under	folder excel " Farm stuff"
Anybody who claims I owe the	m money is a liar and cheat, don't pay 'em, you know how I operated
things.	
Investment records are in the b	rown folder behind my chair.
Life Insurance:	
Bank:	
Andy G:	
Knights of Col.	
Bar Association:	



Short-Term Reciprocal Administrative Coverage Agreement

WHEREAS, a law firm is a business that benefits from being thoughtfully managed, and

WHEREAS, each Party to this agreement is either a solo practitioner or single shareholder of his or her small laws firm with limited administrative support to count on in times of emergency, and

WHEREAS, the Parties to this agreement want to enjoy the peace of mind and financial stability knowing that in the event of a short term unexpected disability, their respective law firms would not fall apart due to lack of administrative attention, The Parties enter into the following mutual agreement:

- 1. This is a short-term administrative coverage agreement defined as no more than [days.
- 2. If either Party becomes disabled (illness, accident, natural disaster, etc.), the other Party agrees to step in and help administer the business of the disabled Party's law firm.
- 3. Depending on who is disabled, this agreement will refer to you as the "Disabled Party" or the "Hero."
- 4. Both Parties to this agreement shall prepare letters of introduction with limited power of attorney to assist the Hero in carrying out the duties contemplated herein:
- 5. Bookkeeper shall be instructed to provide read-only access to the firm's operating account, IOLTA, bank account(s), vendor account information, and any other financial records reasonably required to administer the business of the law firm.
- 6. Information technology professionals and service providers (especially E-mail accounts) shall be instructed to provide access to incoming and archived E-mail communications and firm databases. (Note: many E-mail service providers will not give access without court order, best to simply also provide login and passwords for E-mail accounts.)
- 7. Accountant shall be instructed to provide full cooperation.
- 8. Landlord shall be instructed and authorized to provide access to the property and receive payment from Hero.
- 9. Bank manager shall be instructed to provide full cooperation and honor checks signed by Hero on firm operating account.
- 10. Upon being notified of a disabling event, Hero agrees to meet with Disabled Party's staff, professional service providers, and/or vendors to:
 - Review accounts receivable and accounts payable;
 - Review IOLTA trust records, especially individual client ledger cards;
 - Review the budget, cash on hand, and short-term cash flow projections;
- 11. Upon being notified of a disabling event, Hero agrees to meet with Disabled

- Party's staff to review the firm calendar and statutes of limitations for the next 90 days and arrange for substantive legal coverage to protect clients, cash flow, and any statutes of limitations.
- 12. Upon being notified of a disabling event and apprising him/herself as to the status of current operations, resources, staff capabilities and obligations of the firm, Hero agrees to:
 - Administer the business of Disabled Party's law firm to ensure the business can meet its financial obligations, including making sure Disabled Party's family doesn't starve during the disability;
 - Notify all courts, opposing counsel, and only those clients who are likely to be affected during Disabled Party's disability as to the role of Hero during Disabled Party's anticipated disability;
 - Notify Disabled Party's malpractice insurance carrier of Disabled Party's disability and the role of Hero during Disabled Party's disability;
 - Arrange for qualified legal counsel to provide legal services per the firm's written client agreements.
 - If applicable, Hero shall be authorized and instructed to petition the state supreme court to appoint Hero as the temporary inventory attorney or trustee.
 - Hero shall use best professional judgment to manage and maintain Disabled Party's staff including calming everyone down and letting them know they aren't fired or in danger of losing their jobs.

Party 1	Party 2
Name:	Name:
Date:	Date:



Short-Term Reciprocal Substantive Coverage Agreement

WHEREAS, the Parties to this agreement are the Owners of law firms who want to protect their clients, their reputations, and enjoy the peace of mind and financial stability of knowing that in the event of a short-term unexpected disability or impairment, their respective law firms would not fail due to lack of substantive client service, the Parties enter into the following agreement:

- 1. This is a short-term substantive coverage agreement defined as no more than [__] days.
- 2. If either Party becomes disabled (illness, accident, natural disaster, etc.), the other Party agrees to step in and help service certain clients of the disabled Party's law firm whose cases or matters are an appropriate fit for the Coverage Attorney's skill-set and experience.
- 3. Depending on who is disabled, this agreement will refer to the "Disabled Party" or the "Coverage Provider."
- 4. If Disabled Party becomes disabled it is expected that the Coverage Provider will be contacted by, the Short Term Administrative Management Coverage Attorney (the "Administrative Provider") who has agreed to step-in and keep Disabled Party's business running if Disabled Party becomes disabled or unable to administer his/her business.
- 5. The Administrative Provider should advise the Coverage Provider about any calendar, statute of limitations, and client matters likely to be affected by Disabled Party's disability.
- 6. The Coverage Provider's practice area(s) include, and as such agrees to cover all cases or matters that Administrative Provider advises the Coverage Provider are in this category.
- 7. Coverage Provider agrees that he/she will, unless otherwise instructed by the Administrative Provider, conduct all meetings with Disabled Party's clients in Disabled Party's law office.
- 8. Coverage Provider agrees that Disabled Party's clients will pay Disabled Party's firm and Disabled Party's firm will reimburse Coverage Provider for all reasonable out of pocket expenses.
- 9. Coverage Provider agrees that any fees earned or collected while performing under this agreement belong to Disabled Party's law firm and that Coverage Provider agrees to perform this work for Disabled Party at the reduced rate of \$______ per hour (note: this should roughly represent the Coverage Provider's actual cost.)
- 10. Disabled Party agrees to hold Coverage Provider harmless for any claims of malpractice for legal services performed for Disabled Party's clients under this agreement.

Party 2
Name:
Date:

Local Short-Term Space Sharing Agreement

Law
ender
their
r the

NOW THEREFORE, we enter into this Reciprocal Local Short-Term Space Sharing Agreement ("Agreement") with the following terms and conditions:

- 1. This is a short-term space sharing agreement defined as ____ days.
- 2. Upon written notice or emergency phone call by either party whose office becomes unusable ("Guest"), the other party whose office remains usable ("Host") shall provide space for the Guest and a reasonable number of support staff in the Host's then-current office space. The Host shall not be expected to make physical alteration(s) to the then-current office space.
- 3. The Host may provide space in a conference room, doubling up offices, a card table in the corner, etc. *The point being to enable the Guest to return to business as close to usual as possible, under the circumstances.*
- 4. Expenses: The Host shall not charge rent for the use of the space until the 90th day upon which the Guest shall bear 100% of all office expenses including rent, supplies, etc. < The point here is to do your buddy a favor to help him/her get back on their feet not to have them crash on your couch for the rest of their life.>
- 5. The Guest shall be entitled to:
 - Plug in one or more IP phones at the Host's office;
 - Access the Host's internet connection but not the Host's private local area network;
 - Store a reasonable number of paper files and office equipment at the Host's facility; but only after being sure they are free of mold, smoke residue, etc.
- 6. Affected party and staff shall comport themselves in an appropriate manner consistent with Host's internal office policies (dress code, office decorum, etc.).
- 7. Affected party shall provide written documentation/disclaimers signed by the clients and prospective clients visiting the Guest at the Host's office to make clear that the emergency space sharing agreement does not create an attorney-client privilege between the Guest's clients/prospective clients and the Host.
- 8. The Guest shall at all times keep physical and electronic files and confidential client information separate and apart from Host's files.

9.	Affected	party	shall	refrain	from	and	instruct	staff	to	refrain	from	discussing
				rmation	with th	ne Ho	st and/or	r Host	's st	aff (som	etimes	referred to
	as a "Chir	nese Wa	all").									
_	_											
Party	1					F	Party 2					
Name	2:					N	Jame:					
Date:						Ι	Date:					



SAMPLE LETTER TO CLIENTS

[Letterhead]
[Date]
[Client Name]
[Client Address]

n Re: [Subject Afforney Name]; Circuit Court Case No Bar File No
Dear [Client Name]: regret to inform you that [Name] has been [run over by a cat driving a station wagon]. Fortunately, [Name] took the pre- caution of protecting you by entering into an agreement with me to step in and honor his/her firm's obligations to you, his/ ner valued client.
At this time, I have been formally appointed by the circuit court as the Inventory Attorney. This means I am authorized to either close your account and return your file to you, refer you to other counsel, or you may do nothing, and remain a client with an active case at this firm. Please be advised that when you make the choice to remain a client of this firm, that your egal interests will be vigorously protected with the same care, attention, confidentiality and respect that you came to expect to [Name].
Should you choose to make other arrangements, and want to pick up your file in person, please call the office to schedule an appointment and we have your file ready for you. If you prefer to receive your file by mail, please use the enclosed form.
f you have any questions, out of respect for your relationship with [Name], I will be happy to schedule an appointment with you, either by telephone or in person to discuss your concerns, and help you make a decision as to your best next steps. Very truly yours,
[Inventory Attorney Name]
nventory Attorney

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SAMPLE Order Appointing Inventory Atty

IN THE CIRCUIT COURT OF THE _		JUDICIAL CIRCUIT
IN AND FOR	COUNTY, FLORIDA	
In Re:		
THE FLORIDA BAR,		
Petitioner,		
Circuit Court Case No		
Florida Bar File No		
[SUBJECT ATTORNEY NAME],		
A [disbarred, deceased, suspende	d, etc.] attorney.	
	/	
ORDER APPOINTING INVENTOR'	y attorney	

THIS CAUSE came on to be heard upon the Petition of (The Florida Bar OR the inventory attorney) for appointment of an inventory attorney pursuant to Rule 1-3.8, Rules Regulating The Florida Bar, and the Court being otherwise fully advised in the premises and finding that:

[Subject Attorney Name] (OPTION 1: NOT SO IF DISBARRED) is a member of The Florida Bar and that he/she has been (disbarred/suspended/etc) by order of the Supreme Court of Florida,

[Subject Attorney Name] (OPTION 2) has abandoned (his/her) practice

[Subject Attorney Name] (OPTION 3) has disappeared or died and that no executor, partner, or responsible party capable of conducting (his/her) law practice affairs is known to exist; and that Subject Attorney Name] has in[his/her] actual or constructive possession files of clients or former clients and has not returned those files to such clients; and that in order to protect the rights of all concerned including Subject Attorney Name] and (his/her) clients and former clients, it is

ORDERED AND ADJUDGED:

- 1. [Inventory Attorney Name/Address/Phone], is hereby appointed as inventory attorney for [Subject Attorney Name] with full powers and duties pursuant to Rule 1-3.8, Rules Regulating The Florida Bar to carry out the function as inventory attorney.
- 2. The inventory attorney is directed to proceed as soon as possible to inventory the files of [Subject Attorney Name] and to take such action as he/she seems indicated to protect the interests of the clients of [Subject Attorney Name] as well as the interest of [Inventory Attorney Name].



- 3. [Inventory Attorney Name] is specifically authorized to accept employment as attorney in connection with the activities of cases found in the files inventoried as long as each client is given a free choice for the further employment of counsel.
- 4. [Inventory Attorney Name] shall not be obligated to accept employment as attorney in connection with any or all the active cases found in the files inventoried but he/she, at his/her option, may refuse to handle such files.
- 5. The inventory attorney shall furnish a progress report to this Court with copies to The Florida Bar, c/o[Bar Attorney Name], Bar Counsel, [Branch Name/Address] within 30 days of this order, and shall thereafter furnish periodic progress reports as this court may direct until completion of the duties as inventory attorney and approval of a final report by this Court.
- 6. The clerk of this Court shall issue, upon application of [Inventory Attorney Name], such writs as may be necessary to carry out this order.
- 7. The inventory attorney, [Inventory Attorney Name], shall have specific authority to have access to any and all bank accounts of [Subject Attorney Name], whether such bank account is individual, escrow, trust, estate or in any representative capacity.

DONE AND ORDERED in Chambers at	_, County, Florida, this day	of
·		



Sample Letter To Family

When I Die as of :	September 2017
Closing Down	Law PC
Passwords	s: On the yellow sheet in the desk drawer. Carol O has the other ones.
Personal Estate Att	orney: NAME
NAME LAW PC A	TTORNEY Nate
him keep them and	cover all the handling of files to other attorneys listed below. If he can see the end on some files, led finish out (i.e. almost completed estates, Pls. Etc etc) inside of the NAME Law PC name.
1. Curre	nt Files
	der: Tell the county attorneys, they should have the court appoint successor counsel, file a motion to with- t with State Public defenders. Tell Clerks of court.
Federal CJA: Cont no cases with then	ract Federal Public Defenders Office in Des Moines, they will have new counsel appointed. (Should have n)
Private Clients	
Refer then	n to
N	IAME,
	Criminals,
D	avid E.
	Business and Farmers and LLCS
E	han E.
	Business and Farmers and LLCS
	Estate Planning and Taxes
D	avid B.
	Bankruptcy
	letter will need to be sent out to the client and tell them who we are referring them to with the option to
go where they like	9.



Disaster Recovery Resources

Birth and Death Certificates

To replace your damaged or destroyed birth and death certificates, contact your individual state's Bureau of Vital Record and Health Statistics, where they are usually filed. You'll need to either fill out the proper form provided by your state requesting a new certificate or write a letter with all the pertinent information:

- Name of person born or name of deceased
- Birth date or date of death
- City and county where birth or death occurred
- Parent's names including mother's maiden name for birth certificates or your relationship to the deceased for a death certificates

Many states will allow you to request new certificates online. If you live in the same county where the births and deaths occurred, you may be able to save some time by going to your County Recorder's Office, where they should have most licenses and certificates on file.

Marriage Licenses and Divorce Records

To get a duplicate of your marriage license or copies of divorce records, contact your County Recorder's Office that issued the original marriage license or the county where the divorce took place. You will need the following information:

- Names of spouses, plus bride's maiden name / Names of both spouses for divorce
- The number of your case, if requesting a copy of your divorce decree
- Marriage date / Divorce date
- Personal identification may be requested to begin the search

For records of birth or death certificates, who died or were born outside the United States, go to: http://www.cdc.gov/nchs/w2w/foreign.htm

A good website to find specific information in regard to your state is the following website: http://www.cdc.gov/nchs/w2w.htm

Adoption Decrees

These can also be found at the County Recorder's Office, if the adoption took place in your local county. If not, you will need to contact the county where the adoption was handled. You'll need to provide the following important information in writing in order to replace the documents you seek:

- Birth date
- Names of birth parents (if it was an open adoption) and names of the adoptive parents



State ID Cards or Driver's License

To get a new driver's license or ID card, inquire at your local department of motor vehicles and remember to take some form of identification with you. For example:

- An old driver's license or ID card
- A copy of your birth certificate
- Military ID or passport
- Your social security card will most likely be required at some point in the process

Social Security Card or Passport

The best way to begin your request for a new social security card, is to contact your local Social Security Administration office.

You'll need to fill out the proper form, which can be downloaded from the following website or requested from the contact information below:

http://ssa.gov/ssnumber/

or

Office of Public Inquiries
Social Security Administration
Windsor Park Building
6401 Security Blvd.
Baltimore, MD 21235

For lost or damaged passports, check out the following website:

http://travel.state.gov/content/passports/english/passports/lost-stolen.html

Click on 'Your U.S. Passport' and go to 'Lost or Stolen Passports.'

There you will find all the information necessary to request a new passport.

After filling out the proper form, mail it to:

U.S. Department of State Passport Services Consular Lost/Stolen Passport Section 1111 19th Street, NW, Suite 500 Washington DC 20036

Naturalization and Citizenship papers

For the best way to replace important documents such as:

- Immigration
- Citizenship
- Re-entry permit
- Green Card/ Permanent residency
- Employee authorization



You will need to fill out the proper form found on the following website: http://www.uscis.gov/Another source is your County Courthouse. They may be able to help you as well.

Automobile Titles and Registrations of all Licensed Vehicles or Trailers

Go to your county's Department of Motor Vehicles. You can use DMV.org to find your local office. For Washington residents go to the following page to find your local office: http://www.dol.wa.gov/officelocations.html. At each of these sites you can fill out individual forms for each title and registration you need to replace. Remember to take the following items to ensure a speedy and problem free process:

- Proof of ownership
- Insurance papers that list the year, model and make of the car
- The number on your license plate
- A VIN number may help as well

There will be a fee involved in this process, so be prepared for that as well. Credit cards You'll need to contact each one of the credit card institutions separately and request a new card.

American Express: 1-800-528-4800 or 1-800-992-3404

Discover: 1-800-347-2683 or https://www.discover.com/credit-cards/help-center/faqs/lost-stolen.html

Master Card: 1-800-622-7747 or http://m.mastercard.com/support/lost-or-stolen-card.html
Visa: 1-800-847-2911 or http://usa.visa.com/personal/card-benefits/credit-card/lost-stolen-card.jsp

Military Discharge Papers

The proper form is essential to replacing your military discharge papers. For quick access to the necessary form, go to: http://www.archives.gov/veterans/military-service-records/standard-form-180.html

Or to request the form by mail, contact:

National Personnel Records Center 1 Archives Drive St. Louis, Missouri 63138

After you've filled out the proper form you will need to mail it to:

National Personnel Records Center Military Personnel Records 9700 Page Avenue St. Louis, MO 63132-5011

Property Deeds and Tax Receipts

Your local County Clerk's Office or the Clerk's Office in the county where the property is located is the best place to request copies of documents related to property ownership and property tax. To ensure the process runs more smoothly, take the following information with you:



- Block, parcel or lot number of your home and property
- Date (or close approximation) of when the property was purchased

You will most likely have to pay a copy charge to receive the new documents.

Insurance policies, Mortgage papers and Wills

Each of the documents respective to these three areas can be obtained by contacting your:

- Insurance agent
- Bank, mortgage company, or lending institution loan officer
- Attorney who prepared the will or trust

It will expedite the process greatly if you have your policy numbers, account numbers and vital information with you when you inquire at each agency, bank or firm.

You'll most likely be charged fees for the duplicate copies.

Notes and Savings Bonds

You can either contact the Treasury by phone at: 304-480-7527 or download the proper form at: http://www.treasurydirect.gov/forms/sav1048.pdf

Depending on the type of savings bonds, you will need to mail the form to the Department of the Treasury at either of the two addresses provided on page 7 of the application.

Income Tax Returns

In order to get duplicates of your income tax returns, you will need to contact the IRS office nearest to you.

To find the closest IRS office go to: https://www.irs.gov/help/contact-your-local-irs-office
You can also contact the IRS directly at: 800 829 3676.



Drying Documents Damaged By Water

So you've had a flood in your office. You thought since you're not in hurricane-prone South Florida you wouldn't have to worry about a hurricane. And since your office is on the 2nd floor, or 12th floor you'd be safe from rising tides. But what you didn't count on was the idiot in the office above you who decided to turn his plant watering system into a science experiment and now you find your office below flooded. This is a true story by the way.

Another true story happened when I was living in Tallahassee, Florida when I was a Small Law Practice Management Advisor with The Florida Bar's Law Office Management Assistance Service. My hot water heater finally gave up the ghost while I was out of town for a week advising law firms around the state about how to manage a small law firm. I was living alone at the time and by the time I'd returned my whole first floor was flooded. Including the files I kept in my first floor hall closet containing all my electronic records from when I ran my own small law firm. And yes, that included my trust account records. And yes, I instantly appreciated the irony and still do.

More true stories that didn't happen to me include broken sprinklers, smoke in another part of the building setting off the sprinkler system, leaky roof during a long holiday weekend, hurricanes, tornadoes, and of course the regular old flood that happens every once in a while in some parts of the country.

This article is not about how to prevent disaster from striking your office, or even how to set up proper policies, processes, checklists and systems so that when a disaster strikes it doesn't crater your cash flow and cause you to miss important deadlines. We'll save those important topics for another time. They're also quite profitable topics to take seriously since hardly anyone else will be prepared and you'll have the whole market to yourself for 90 days, in the event of an area-wide natural disaster. (Here's a video to get you thinking: https://www.youtube.com/watch?v=A2vl0RdQK4g)

This article is all about what to do to recover your important papers.

SAFETY NOTE: Remember to follow the proper rules of safety when dealing with mold. Mold spores can be extremely dangerous to your health. In dealing with mold follow these guidelines. Always wear gloves. Always use at least an N-95 quality respirator when you suspect mold. Wash your hands thoroughly. And remember the proper way to remove mold spores that come in contact with any part of your body or clothing is with a vacuum, don't rub! If you suspect mold, it's probably best to hire a professional conservator. (www.Conservation-US.org). Most well advised office casualty insurance policies will include a special rider that should cover most if not all of the cost.



Drying Methods to Employ for documents and other paper items:

Fans: Circulate the air with the use of fans. Avoid pointing the fan(s) in the same direction as the item(s) you're trying to dry. You simply want to keep the air moving at a good rate in order to maximize the drying process.

Blotting: When removing excess water from your paper documents, remember to blot. Never attempt to wipe it dry. Do not blot over ink that has been handwritten or if the paper is too delicate. When blotting, use a new sponge that is clean, paper (not newspaper) or very absorbent towels.

Screens: Window screen material can be found at any hardware store. You can also use the screens from your own windows if they're clean and not rusty. Simply stack them in layers, using wooden blocks, pieces of board, cinder blocks or bricks to separate each section of screen. This will allow the air to circulate through, reaching the surface of both sides of the paper or item.

Absorbent Material: If you don't have access to screens, you can dry your items on a hard surface, but first cover the surface with materials that absorb moisture. You will need to replace the absorbing material frequently as to ensure the best drying environment.

Paper Handling: CAUTION: Handle damp paper with great care as it will be heavy and weak, subject to tearing easily. It is important that it is supported by the work surface.

Drying Method to Employ for items in a frame:

- 1. First, flip the frame over, placing the glass down.
- 2. Second, pull off the backing and remove everything in the frame, except the item you're trying to save. Then carefully lift the item out of the frame and place it where it can be air-dried.

CAUTION: Do not remove the item if it is stuck to the glass. This may cause irreversible damage. The item will have to be dried, lying on top of the glass. Once dried, if still adhering to the surface of the glass, it can be carefully and slowly lifted using a flat tool such as a plastic putty knife.

Drying Methods to Employ for Books:

- Set books on their tops or bottoms and open them up like a fan. Avoid standing opened books on the side edges.
- Choose the driest side to set the book on first, then as it dries, rotate it every couple of hours or so.
- Wax paper works wonderfully well when placed in between the covers of the book and the pages next to them. Make sure the wax paper is slightly larger than the size of the cover itself. Replace often to ensure a more speedy drying of the book.
- As the book dries, it will get to a point where it still feels cool, but is no longer damp. At this point, close the book, place it on a surface that's solid and add a small weight to the top to keep the pages as flat as possible. Remember to check often, so mold doesn't begin to grow between the book's pages.



Dealing with Mold Growth on Your Collection

It is important to understand the difference between active mold and dormant mold when and how to handle each. Active mold appears slimy and often fuzzy as though hair is growing out of it. Dormant mold is no longer producing spores or spreading and is characterized by a dry powdery appearance.

- If your item has active mold growing on it, do not try to wipe it clean or get rid of the mold in any way. Exposing the mold to sunlight and fresh air should speed up the drying process of the mold, making it safer to remove. **CAUTION:** This may lead to some damage from the sun, so only leave it exposed for short periods of time to avoid fading. If the item looks as though it will easily fade, find a place to dry the mold away from direct sunlight.
- It's always helpful to control the humidity inside the room where you're attempting to dry your items. Try to keep it humidity levels below 50%. You may need to use a dehumidifier to bring it down to a safe percentage. Lowering your room temperature into the mid 60 degree range should help as well.
- When the mold has changed from active to dormant, then you can safely remove the mold by placing the hose of a vacuum cleaner nearby as you brush the mold off with a soft brush. Remove the vacuum bag and dispose of it immediately and make sure you leave the brushes clean of the mold as well.
- Most importantly, remember to follow the proper rules of safety when dealing with mold. Mold spores can cause a great deal of damage. Always wear gloves. Always use at least an N-95 quality respirator when you suspect mold. Wash your hands thoroughly. And remember the
- proper way to remove mold spores that come in contact with an part of your body or clothing is with a vacuum, don't rub!

Should You Hire a Professional Conservator?

It's extremely important that you weigh the importance of the items that have been damaged by water. Depending on the historic, sentimental or monetary value of your damaged items you may want to consider employing a professional conservator, who will have experience dealing with the restoration of water damaged collections. With a trained eye they will be able to assess what actions are best with each item as well as be expert in mitigating any mold issues.

Contact information for professional conservators in your area can be found by contacting:

The Foundation of the American Institute for Conservation (FAIC)

1156 15th Street, NW Suite 320 Washington D.C. 20005-1714

Phone: (202) 452-9545

Website: http://www.conservation-us.org